

RESUME OF WEAPONS SYSTEM MANAGEMENT MEETING
HELD AT OFFUTT AIR FORCE BASE
26 June 1956

1. OPEN ACTION ITEMS:

Item 2-56-1 - Development of Operational Plan

a. Problem Presented: Formulation of an operational plan was determined to be a necessity at the first meeting on 28 February 1956. To date, a firm operational plan has not been conceived. The most serious obstacle which prevents the issuance of a firm operational plan is the tight security of the overall program, which the concensus agreed is necessary. Another drawback which limits the issuance of a firm plan is that action to be taken and time periods for that action is governed by an overall program that is subject to change on very short notice. In lieu of a firm operational plan SAC representatives outlined some ground rules upon which they plan to operate. The following resume of those ground rules will serve as a tentative operating plan and will be altered as required:

25X1

"SAC will utilize the squadron concept of operation in lieu of detachment. The squadron will be composed of two flights of thirteen aircraft each. [redacted]

25X1

[redacted] SAC's position is that they will operate the first aircraft out of [redacted] (The first aircraft is due for flyaway from contractor's plant approximately 23 August and receipt 1st of September).

25X1

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25X1

SAC presently plans to have approximately 8 officers and 21 airmen transferred into [redacted] concurrent with delivery of the first aircraft. Above personnel will be phased into [redacted] after receiving specialized training. Mechanics will possess their own hand tools and the pilots will possess their own personal equipment. Ground handling equipment will be used on joint basis with personnel already at [redacted]. First month's spares will be used from stock belonging to Colonel Gibbs' organization, and replenished in bulk lot. Consumption data will be maintained for follow-on Air Force support.

Operation and support will be based upon the assumption that the security will be lifted to a large extent by 1 January 1957, and that SAC will absorb the capability of Colonel Gibbs' organization by approximately 1 July 1957.

Support depot will initially be [redacted] and the accumulation of spares, records, etc., will begin immediately. Support depot will eventually move to Warner Robins Air Materiel Area at approximately the same time SAC moves to Turner AFB."END

In addition to the above subject, a discussion arose on the utilization of the 2d and 3d aircraft which are due for delivery in November and December 1956. SAC representatives stated that they felt they could not operate or support above aircraft because of crowded conditions and lack of adequate facilities at [redacted]. It was determined that inasmuch as the aircraft are not scheduled for delivery for five months and the situation would in all probability change, a decision on disposition of the two aircraft would not be made at this time. The item will *conserve* on the agenda of the Weapon Systems Management Group. As interim action, Lt. Col. Herrington (ARDC) will check the possibility of the authorization of flying the aircraft NACA Edwards establishment.

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b. Action to be taken and action agencies:

- (1) SAC (Col. Walker and Lt. Col. Snyder) to monitor above tentative Operations Plan and to report at next meeting any comments, refinements, or changes to the plan.
- (2) AMC (Lt. Col. Brewer) to request authority from Col. Gibbs' organization to utilize first months support from their stocks.
- (3) WRAMA (Mr. Denard) to initiate immediate action to build up support stocks and formulate records [redacted] (This item discussed in greater detail in Item 2-56-7 below.)

25X1

c. Forecast of completion: Continuous.

Item 2-56-5 - Status of Procurement of Known Equipments:

a. Problem presented: Continuous action and follow up must be exercised on the procurement of the prime equipments to assure a fully supported and complete operational system at the time of delivery to the using command. Prime action agencies are AMC, Mr. McDonald, Lockheed [redacted]

25X1

[redacted] Status of procurement of the prime items are as follows;

- (1) Status of procurement of three sets A-2 and six sets B photo configurations. Letter of Intent to procure was issued to the contractor. A proposal with cost, recommended spares, and schedules should be received within the next week. SAC and LAC will be notified of negotiation date to send representatives if they so desire.
- (2) Status of availability of three sets A-1 and three sets A-2 photo configurations which are to be supplied from surplus from Colonel Gibbs. This situation will be given periodic follow up by AMC. Colonel Gibbs will be contacted prior to the next management meeting and a status report given at that meeting by Lt. Col. Brewer.
- (3) Status of procurement of sixteen system 1; sixteen system 3; and two HRR systems, including support equipment. A written request and authority to buy was forwarded to George on 1 May 1956. Follow up will be maintained and a report given at the next meeting by AMC (Mr. McDonald).
- (4) Status of procurement of sextants: 32 units, spare kits, spare parts, special tools, factory overhaul parts, training, and data are on firm contract with Baird with delivery beginning in October 1956.
- (5) Status of procurement of viewfinders. A proposal has been requested from the manufacturer and contract negotiation will be held in the very near future.
- (6) Status of procurement of tracking cameras: Same as viewfinders above.
- (7) Status of procurement of HRR aircraft equipment.

b. Action to be taken and action agencies: AMC (Lt. Col. Brewer and Mr. McDonald) to initiate necessary procurement and follow up to assure delivery of equipment when required.

c. Date of completion. Continuous.

Item 2-56-6

a. Problem presented: Development of a firm Maintenance Concept is directly dependent upon the development of an Operational Plan. Although difficulty is being experienced in formulating a firm Operational Plan, the discussion of maintenance at this meeting resulted in the following general guide lines for maintaining the aircraft:

- (1) SAC will follow the standard SAC maintenance procedure similar to that now being used for Black Knight.
- (2) SAC representatives stated that no depot maintenance would be required nor would there be a requirement for IRAN because of the estimated two year life of the aircraft. Any structural repair to be accomplished will be contracted for with Lockheed.
- (3) Other prime equipment in the aircraft (i.e., sextant, viewfinder, etc.) will be repaired and overhauled by the equipment manufacturer under terms of the basic contract.
- (4) In line with the above discussion, Colonel Reilly, WRAMA, questioned the advisability of clearing WRAMA maintenance personnel into the program right now. ~~This was decided that~~ Above determination was based upon the concept that if equipments are to be standard and used in other aircraft, qualified A. F. people will be available. If equipment or systems used are unique, contractor maintenance and overhaul will be utilized.
- (5) Engine maintenance will be primarily based upon SAC performing build-up and minor repair of engines in the field. Engines will be sent back to Pratt & Whitney for overhaul. Build-up parts will be removed in the field prior to shipping the engines back for overhaul.
- (6) Consideration is being given to utilizing contractor technical representatives to assist in initial operation 25X1

b. Action to be taken and action agencies: Assuring adequate maintenance of the aircraft upon delivery will require continual preparations by SAC, Lockheed, and AMC. This will be an open action item on the agenda of the management group.

c. Date of completion: Continuous.

Item 2-56-7

a. Problem Presented: Development of Supply Concept:

Due to the receipt of aircraft in the very near future accelerated action must be taken by all responsible agencies to set up depot support and begin accumulating spares and other equipment. As a result of WRAMA personnel being cleared into the project, and because of Lockheed volunteering assistance, it is felt that firm support action can now be initiated. Following is a resume of the plans made to date and the action to be taken on support of the program:

NOT REPRODUCED AT THIS TIME

WRAMA has been chosen as the supporting agency; however, to date there has only been two WRAMA people cleared; namely, Colonel Reilly and Mr. Denard. [] will be utilized as the support and storage depot and necessary action taken in conjunction with [] organization. Support will be patterned after the system now in operation by [] Mr. Denard will be on temporary duty at [] and will be in charge of SP 1914 support; however, [] will have the final say so on the overall program where policy and priorities are concerned.

The problem of acquiring necessary personnel to perform functions at [] requires immediate action. SAC representatives stated they could not furnish personnel to operate at []. Inasmuch as personnel are required immediately, and since time will be involved in getting WRAMA personnel cleared, Lockheed representatives volunteered the use of contractor support personnel as an interim measure. Mr. Denard (WRAMA) furnished [] (Lockheed) with the following requirements for contractor personnel:

Truck driver	1)	Should be dual purpose
Fork Lift Operator	1)	
Warehouseman	6		
Typist	2		
Stock Records Clerk	2		
TOTAL	12		

Above requirements constitute the maximum required and may not be utilized if WRAMA people can be cleared in time; however, the immediate requirement for Lockheed personnel is as follows:

Truck Driver - Fork Lift Operator	1
Warehouseman	4
Typist-Stock Record Clerk	2
TOTAL	7

[] Lockheed will furnish the names of the Lockheed personnel (preferably those already cleared and who have been operating [] to Lt. Colonel Brewer, AMC. Lt. Col. Brewer will request authority to utilize above people, from Colonel Gibbs' organization. Lt. Col. Brewer and Lockheed representatives will work out necessary contractual coverage.

Although Lockheed volunteered to assist in support of the program, it is the Air Force's desire to assume their full support responsibilities at the earliest possible date, and to preclude difficulty when support is transferred from [] and when operations begin at []. In line with the above, Colonel Reilly, WRAMA, will furnish Lt. Col. Brewer, AMC, with the names of four key WRAMA personnel the week of 2 July. Col. Brewer will initiate action to secure clearances for the above WRAMA personnel. In addition, WRAMA will furnish, at the earliest possible date, the names of approximately thirteen additional WRAMA personnel for clearance, which will enable WRAMA to pick up complete support functions.

In line with discussion concerning operation at [] a question arose pertaining to flyaway kits. SAC representatives stated that SAC will make up flyaway kits.

b. Action to be taken and action agencies:

- (1) Assignment of Lockheed personnel to [] acquiring authorization

for the above personnel, working out necessary contractual arrangements.)
Lt. Col. Brewer (AMC), Lockheed representatives, and Mr. Denard (WRAMA).
(Mr. Denard will present resume of status [redacted] operation at next
meeting.)

25X1

(2) Requesting clearances on WRAMA personnel. Colonel Reilly (WRAMA),
Lt. Col. Brewer (AMC).

(3) Preparing flyaway kits. (SAC)

c. Forecast of completion: Assigning and clearing personnel - prior to next
meeting. Preparing flyaway kits - unknown.

Item 2-56-10

a. Problem presented: Action must be initiated immediately to train using
command personnel both for the aircraft and all the prime equipments. Present
plans are to use contractor training for basic indoctrination and follow on with OJT
utilizing contractor representatives. SAC is attempting to get slot names of
personnel who will attend the courses. SAC now needs the following information:
Who is contractor? Letter of Authorization. Planned duration of the course,
with beginning and finish dates. This information on all the prime equipment
contractors will be worked out between Lt. Colonel Brewer (AMC), and a SAC
representative at a meeting in the very near future. (In Washington on 11 July
1956).

Lockheed will furnish airframe training to SAC personnel at Bakersfield.
Lockheed representatives and Lt. Col. Brewer will work out contractual arrangements
during contract negotiations on 11 July. A SAC representative will be present
to discuss housing, discipline, security and so forth, and to insure that the
necessary training is being procured.

SAC representatives presented a brochure outlining the number of personnel
requiring training within the different categories and an explanation of the basic
duties and knowledge of the personnel in these categories.

b. Action agencies and action to be taken:

- (1) Lt. Col. Brewer (AMC), Lockheed representatives and SAC will meet
in Washington on 11 July to discuss training at Lockheed, work out
contractual terms, and formulate firm plans.
- (2) Lt. Col. Brewer (AMC) and SAC will meet on 11 July to formulate
firm plans for training at the prime equipment contractors
facilities.

c. Forecast of Completion: Majority of training prior to September 56.

25X1
Item 3-56-1

25X1



Item 5-56-1

a. Problem Presented: Adequate and timely provisioning on the aircraft and all prime equipments is required to assure full support of the overall program. Provisioning has been completed on the aircraft (including contractor furnished contractor installed equipment), sextant, tracker and viewfinder. Provisioning must be

25X1 conducted on cameras, HRR, [redacted] Suppliers have been requested to come up with lists of special and common test equipments, and special and common tools. Upon receipt these lists will be given to SAC to be put into the SLOE. The SLOE which was submitted by SAC is being reviewed and revised by SAC. Revised copy should be available within approximately ten (10) days. Above revision is necessary because of the change from detachment to squadron operation. Upon receipt of a revised SLOE, Mr. Denard (WRAMA) will review and approve it and will requisition items from depots or by AFSD action. Major Honeywell (USAF) will check to determine if above requisition should go through Hq USAF.

Item 5-56-1 (Continued)

During the meeting the question arose on the necessity of holding a provisioning review meeting within the near future. It was determined that a provisioning review meeting is required. Mr. Denard (WRAMA) and SAC will work out date and place for the meeting and will notify all interested agencies.

SAC has squadron flyaway listing in preparation. This listing will be completed within approximately two weeks.

b. Action required and action agencies:

- (1) Provisioning action to be initiated on HRR, [redacted]
- (2) SAC to revise SLOE and prepare squadron flyaway listing.
- (3) Mr. Denard (WRAMA) to review SLOE and requisition necessary items.
- (4) Major Honeywell (Hq USAF) to determine if above requisitions should be processed through Hq USAF.
- (5) Mr. Denard (WRAMA) and SAC to arrange provisioning review meeting.

25X1

c. Forecast of completion: Unknown.

Item 6-56-1

25X1 a. Problem presented: Receipt of GFAE is required on a timely basis to support SP 1914. GFAE for SP 1914 is being requisitioned on the same basis as for the initial program; namely, through Hq USAF into AMC. GFAE is shipped [redacted] and picked up by the contractor. Major Honeywell (Hq USAF), Captain Weniger (AMC) and [redacted] (Lockheed) will monitor GFAE and take any action necessary to insure timely receipt.

25X1

b. Action Required and Action Agencies: Monitor GFAE requisitions and shipments. Hq USAF, AMC, Lockheed.

c. Forecast of Completion: Continuous.

25X1

Item 6-56-2

Item 6-56-2

a. Problem Presented: Lockheed requires certain items of technical equipment and facilities for use at Bakersfield. A list of the items required was previously given to Lt. Colonel DeLonga (Hq USAF). Some of the items have already been requisitioned and shipped. [REDACTED] (Lockheed) and Major Honeywell (Hq USAF) to determine by next meeting if adequate action has been taken on acquiring all necessary items.

25X1

25X1 b. Action Required and Action Agencies: Determine status of request for tech equipment and facilities to be used at Bakersfield. Major Honeywell (Hq USAF) and [REDACTED] (Lockheed).

Item 6-56-3

a. Problem Presented: Status of personal equipment. Personal equipment is on contract and is being procured as a combined effort for both programs. AMC (Captain Weniger and Mr. McDonald) will meet with Lt. Colonel Mahr the week of 9 July to determine the exact status of equipment for SP 1914 and review quantities to determine if they are sufficient. SAC (Lt. Colonel Heron) will be notified of results of above meeting.

Secure seat pack (Lt. Colonel Herrington,) Prepare Personal Equipment List (Lt. Colonel Neilson). In a meeting following the main discussion, Lt. Colonel Herrington and Lt. Col. Neilson discussed personnel equipment further regarding squadron equipment. Lt. Colonel Herrington promised to secure a sample seat pack for SAC evasion personnel to fit an evasion kit, and Lt. Colonel Neilson promised to produce for AMC a total list of personal equipment required by the squadron.

b. Action Required and Action Agencies: Determine exact status of personal equipment for SP 1914. Notify SAC of results. (AMC - Captain Weniger, Mr. McDonald).

Item 6-56-4

a. Problem Presented: Photographic processing equipment. Action must be initiated immediately to establish quantities and procure the necessary sets of photo processing equipment to enable the using command to successfully complete their assigned functions.

(1) SAC representatives presented a six page outline of their requirements for photo processing equipment showing the quantities of each item required; the basis for arriving at those quantities; the processing sites desired, and the present capability. Resule of above requirements is as follows:

(a) Operating Concept: (Processing centers desired at:)
Overseas: (Squadron 13 aircraft)

Processing center in European Area (handle all types)
Processing center in Far East (handle all types)

Overseas (DET) 4 aircraft
Processing Lab in Alaska (70mm only)
Processing Lab [REDACTED] (70mm only)

Z.I.

Processing center West Coast

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Processing center East Coast

Processing center to support training

Processing center to support command

Total: Two overseas and four Z.I. sites capable of processing all types.
Two overseas sites for 70mm only.

(b) Production Requirements

Quantities of processing equipment based upon squadron of 13 aircraft detachment of 4 aircraft (for 70mm), a 70% in-commission rate and a twenty-four hour film processing time. (MAXIMUM CAMERA UTILIZATION - MINIMUM PROCESSING TIME)

(c) Total Equipment Requirements (to support above sites)

9½" film - Twenty-one processing machines (and accessory equipment)

70mm film - Seventeen continuous processors (and accessory equipment)

25X1

A budget quote of [redacted] per unit for the processing machine for the 9½" film was given. This includes dryer, small viewer, [redacted] motorized transport table and plumbing to replenish chemicals.

25X1

(2) SAC representatives stated that in lieu of the twenty-one 9½" film processing machines requested above they could operate with a minimum quantity of twelve for max austerity based on modification of their 4, EH15, processors and low quality A9 processing in the training unit.

(3) A question arose as to the capability of Eastman to supply film to support SP 1914. It was assumed that they could supply all the film required; however, Major Sykes (Hq USAF) will check.

b. Action to be Taken and Action Agencies:

(1) Lt. Colonel Brewer (AMC) will take SAC requirements as outlined above, get together with Hq USAF to evaluate the basis above requirements were established on, make a determination on quantities of units required, and initiate procurement action. A report will be given at the next meeting.

(2) Major Sykes (Hq USAF) to check capability of Eastman to supply required film for SP 1914 program.

c. Forecast of Completion: Resume to be given at next meeting.

II. SUMMARY:

A. Because of the tight security and flexibility of the overall program, it is necessary to proceed with native rather than firm operational, maintenance, and supply plans. Broad outlines for the above plans have been established; however, they will have to be altered in accordance with changes to the overall program.

The majority of prime equipments are either on firm contract or letters of intent. Assuring delivery of the equipment on time will require continual follow-up by AMC.

Concrete action is now being taken in setting up [redacted] as the support depot for SP 1914. Mr. Denard WRAMA is on temporary duty at [redacted] and he will use contractor personnel for initial support. Additional WRAMA people will be cleared into the program as soon as possible.

25X1
25X1

Firm plans for training of using command personnel have been made. Contractual coverage will be worked out on 11 July. Training can begin immediately upon assignment of personnel by SAC and the working out of minor details with the contractor.

25X1

A considerable amount of provisioning has been done to date; however, a provisioning review meeting is being set up and action is being taken to provision for items which have not been accomplished as yet. A major problem which requires accelerated action is the procurement of photographic processing equipment. This problem will be discussed with Hq USAF in the near future.

Inasmuch as the first aircraft is scheduled for delivery within less than sixty days it is apparent that a considerable amount of effort is required from all responsible agencies to assure support and operation of the aircraft.

B. The next Weapon System Management meeting will be held at Wright-Patterson Air Force Base on Thursday and Friday, 19-20 July 1956. Names of representatives, reservations required and security clearances should be forwarded (by TWX or telephone) to Lt. Colonel Brewer or Lt. Colonel Herrington, Ext. 31312. TWX's should be addressed to MCFHBB; ATTN: Lt. Colonel Brewer. Representatives will meet in Room 046, Building 14, Area B, W-PAFB at 1400, 19 July 1956.

C. Representatives who have actions assigned in the above items are requested to submit status in writing if their report is lengthy or involved. This will facilitate writing the next set of minutes.

S. W. BREWER
Lt. Colonel, USAF

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SAC (2)

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25X1